GUILFORD COUNTY

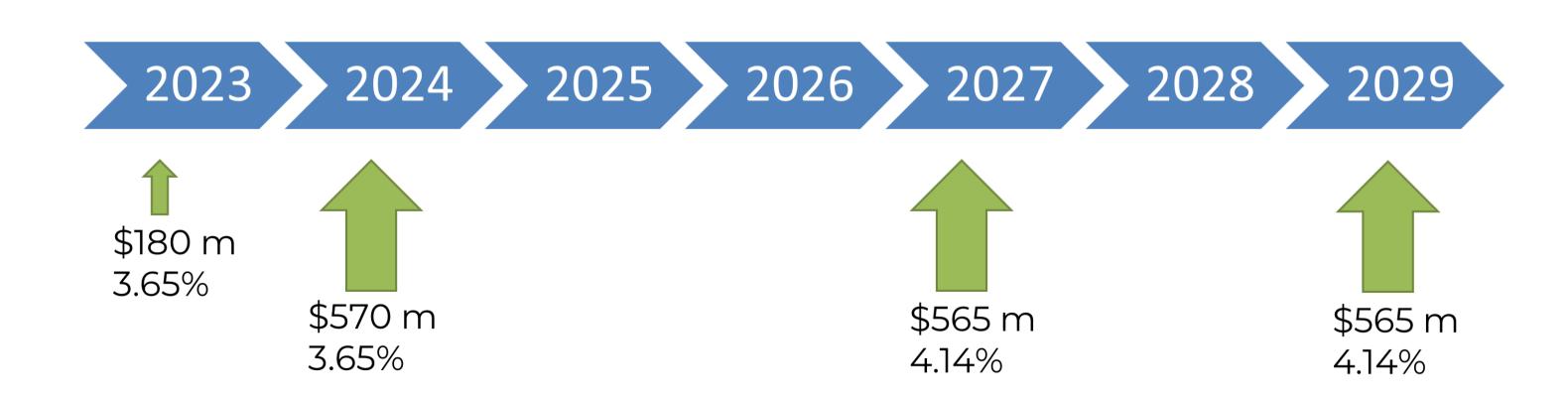
DEBT MODEL



Guilford County Funding Model As of Adopted FY23 Budget

Model is based on four assumptions:

- 1. Timing
- 2. Interest Rates
- 3. Dollars
- 4. Revenue Estimates



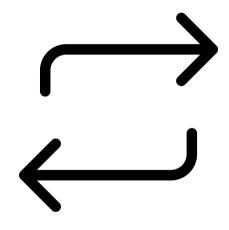
Guilford County Funding Model

Model Planning Principles - As Presented on November 18, 2021

- 1. Address County current and future capital needs and **deferred major maintenance** in a timely manner to provide **adequate public facilities and services.**
- 2. Protect County's ability to provide and enhance other services for our residents.
- 3. Design a **stable funding model** that fits existing revenue sources as much as possible.
- 4. Reduce overall cost of infrastructure for our residents by incorporating a more fiscally conservative "Pay-as-You-Go" model for construction, renovation, and maintenance.
- 5. Limit change in property tax rate to provide **predictability and stability** for our residents and businesses.

Guilford County Funding Model As of January 2023

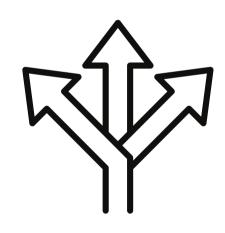
Changing Conditions



- **Updated interest rates** initial model was roughly balanced, but with updated interest rates the model is \$50m \$64m out of balance by 2037
- Timing/Cash flow increased project costs results in needing more funding sooner based on GCPS cashflow estimates
- Revenue Estimates

Guilford County Funding Model As of January 2023

Considerations Moving Forward



- Adjust Timing: Phase future projects within existing funding plan based on cash flow needs
 - Additional focus on cash flows
- Adjust financing strategy: Evaluate interim financing or a "drawdown"
 - Requires LGC approval
- **Project list reconciliation:** Changes in interest rates and project budgets impacts ability to address all projects originally included in funding plan